

Financial and Non-financial Details / Company Profile

At a Glance

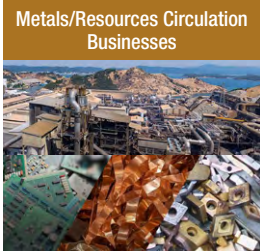
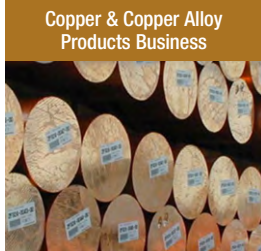
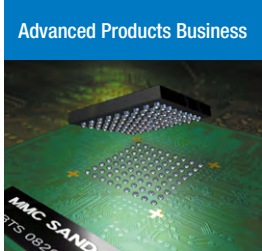
		Goals for FYE March 2029		Progress	Recent business environment / Outlook
Materials Business Area	Metals/Resources Circulation Businesses	Connecting our global future through recycling	- Restructuring of business operations in Japan - Expanding secondary smelting - Establishing resource circulation loops, overseas expansion of scheme/networks	- Decision on reducing the volume of copper concentrate processed at the Onahama Smelter & Refinery by approximately 40% from December 2025 and ceasing processing of copper concentrate entirely by the end of March 2027 - Commencement of consideration of business integration into Pan Pacific Copper Co., Ltd. for purchasing copper concentrate and selling copper cathode etc. derived from copper concentrate - Completion of initial study for the construction of a secondary smelting plant in Europe - Acquisition of shares in Elemental USA E-Waste & ITAD, Inc. (USA) - Acquisition of shares in ReElement Technologies Corporation (USA) - Establishment of NTT Circurust Inc. on July 1, 2026	- Forecast of the long-term increase in future demand for copper due to advances in decarbonization and digitalization - Significant deterioration in conditions (TC/RC) when purchasing copper concentrate from mining companies - Increasing importance of secondary raw materials such as E-Scrap* due to the limited supply of copper concentrate - Increasing need to reduce costs by improving recycling technologies - Actions in individual countries to strengthen export controls and secure domestic resources - Increasing need for international collaboration to strengthen supply chains
	Copper & Copper Alloy Products Business	Establishing a stable revenue base	- Increasing share of existing market - Development of new pillar markets	- Expanding sales of oxygen-free copper mainly for xEV applications - Establishment of a specialized marketing department - Opening of Taiwan office	In FYE March 2027, demand for automobiles is expected to recover gradually, and demand for AI servers is expected to increase, leading to increased profits
	Tungsten Business	Global establishment of our resource circulation business for tungsten	- Establishment of a global resource circulation system aimed at achieving a 100% recycling rate - Boosting profitability through expanded sales of high-value-added products (e.g., high-purity tungsten) - Improving capital efficiency and earnings power by optimizing production systems	- Advancing the expansion of recycling processing capacity at the European base (H.C. Starck) - Consideration of facility upgrades at Japan New Metals Co., Ltd. to strengthen tungsten resource circulation in Japan - Steady progress is largely in line with our strategy; establishing a collection system utilizing the E-Scrap recovery network - Promoting expanded sales of high-value-added products, such as high-purity tungsten	- In FYE March 2026, despite the impact of demand adjustments in automotive and semiconductors, the earnings environment is trending toward improvement, driven by rising tungsten prices - In FYE March 2027, profitability is expected to improve due to a recovery in demand, particularly in electronic components and semiconductors, alongside expanded use of recycled raw materials and increased sales of high-value-added products
Products Business Area	Metalworking Solutions Business	A leading company in cemented carbide products recognized by customers globally	- Strengthening the stable supply system for cemented carbide products by procuring recycled tungsten raw materials - Optimization of the product portfolio with a focus on high-growth areas to develop and expand sales of high-value-added products - Implementation of profit structure reforms including optimization of the production system and streamlining the organizational structure and workforce	- Acceleration of commercialization for new grades and products and discontinuation of low-profit products - Consolidation of production at key plants through the reorganization of manufacturing sites, thereby improving facility utilization rates - Strengthening the collection of used cemented carbide products by leveraging the sales networks of overseas subsidiaries - Prioritized allocation of management resources to expand market share in growth markets	- Since FYE March 2026, the price of tungsten, a key raw material, has surged due to supply shortages - In FYE March 2027, sales volume is projected to remain at the same level as in FYE March 2026. We expect to secure targeted profits by reflecting raw material cost increases driven by the spike in tungsten prices in sales prices
	Advanced Products Business	A global first supplier providing high-value-added products and solutions, with a focus on semiconductors	- Providing products and solutions with added value through concept-in (promoting the adoption of our products at the initial concept-setting stage of product development), focusing on the semiconductor and xEV markets - Highly capital-efficient management through continual restructuring of the business portfolio - Strategic investment in focal products in growth areas and promotion of new business creation - Improvement of manufacturing capabilities and DX to enhance production sophistication - Luvata Business: Acceleration of expansion into growth markets (E-mobility, Healthcare, Electrification & Green Transition)	- Promoting large-scale investments to increase production of low-alpha solder in response to requests from major customers - Mitsubishi Cable Industries Ltd.'s Kumagaya Works No. 2 (smart factory) was completed on March 31, 2026, and preparations are underway to start mass production from July 2026 - Progress is being made toward the development and sales expansion of square silicon substrates and other products - Promotion of reorganization of business portfolio (decision to withdraw from hydrofluoric acid business) - Luvata Business: Promotion of achieving benefits of investments in increased production	- In FYE March 2027, demand for semiconductors is expected to continue recovering, driven primarily by generative AI - Continued restructuring of business portfolio in the Electronic Materials & Components Business to build a foundation for substantial growth from FYE March 2028 onwards - Luvata Business: Strengthen business structure while aiming to expand sales in key areas

*A collective term for discarded circuit boards of electronic devices that contain high concentrations of valuable metals

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	Goals for FYE March 2029		Progress	Recent business environment / Outlook
Mineral Resources Business	Securing a stable supply of copper concentrates and strengthening our earnings base	- Improving the profitability of operating assets - Increasing the ratio of our equity copper production to our total processing volume (copper production at invested mines × investment ratio) - Developing technologies to the increasing development and operating costs of copper mines (collecting cobalt, scandium, and other valuable byproduct elements)	- Commencement of construction of the Mantoverde Mine expansion project (MV-O) in Chile following the final investment decision (August 2025), contributing to earnings growth from FYE March 2028 onward - Progressing as planned as of the end of FYE March 2026. Launch scheduled for the fourth quarter of 2026, with full-scale operations scheduled for early 2027. Expected to contribute to performance from January 2027 (1Q)	- Amidst an environment where copper prices have reached record highs in 2026 and continue to trade at elevated levels, the performance of operating copper mines remains robust worldwide - Financial institutions widely forecast that copper prices will remain high throughout the period covered in our Medium-term Management Strategy (FYE March 2027–2029) - These trends are driven by a tightening supply-demand balance, while the development of new copper mines has become increasingly challenging due to factors such as development costs and country risk
Renewable Energy Business	Achieving renewable energy production matching our own energy usage for a decarbonized society	- Strengthening and increasing efficiency of existing power plants - Developing new sites by leveraging our comprehensive geothermal development capabilities - Expansion into onshore wind power and electricity retail to broaden our business portfolio and diversify earnings	- Implementation of lightning strike countermeasures at Appi Geothermal Power Plant - Torinooku Solar Power Plant commenced operation in November 2025	- Drilling of make-up wells at the Appi Geothermal Power Plant - Construction of new solar power plants (Hachinohe City, Aomori Prefecture; Odate City, Akita Prefecture)

Business Area

Materials Business Area			Products Business Area			
Metals/Resources Circulation Businesses 	Copper & Copper Alloy Products Business 	Tungsten Business 	Metalworking Solutions Business 	Advanced Products Business 	Mineral Resources Business 	Renewable Energy Business 
Smelting and resource circulation for gold, silver, lead, tin and palladium	Manufacture and sale of copper and copper alloy products	Manufacture and sale of tungsten products	Manufacture and sale of cemented carbide products	Manufacture and sale of advanced products	Investment and participation in mining projects	Geothermal, hydroelectric and solar power generation, etc.

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Eleven-year Summary

	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026
For FYE March											
Net sales* ¹	1,417,895	1,304,068	1,599,533	1,662,990	1,516,100	1,485,121	1,811,759	1,625,933	1,540,642	1,962,076	1,844,053
Cost of sales	1,204,322	1,104,402	1,379,877	1,469,911	1,325,438	1,312,771	1,602,958	1,449,162	1,392,497	1,795,431	1,645,083
Operating profit	70,420	59,761	72,819	36,861	37,952	26,567	52,708	50,076	23,276	37,118	60,502
Ordinary profit	72,422	63,925	79,621	50,679	49,610	44,527	76,080	25,306	54,102	60,235	97,556
Profit (loss) attributable to owners of parent	61,316	28,352	34,595	1,298	(72,850)	24,407	45,015	20,330	29,793	34,076	40,581
Capital expenditures	78,103	75,685	76,231	103,418	88,043	81,519	81,450	81,106	87,874	58,878	54,982
Depreciation and amortization	60,842	60,796	61,420	64,519	68,657	66,337	68,090	46,082	48,443	47,284	49,886
R&D expenses	11,225	11,344	11,614	10,912	10,881	11,127	11,604	9,676	8,767	8,152	8,541
At Fiscal Year-End											
Total assets* ²	1,793,375	1,896,939	2,011,067	1,938,270	1,904,050	2,035,546	2,125,032	1,891,795	2,167,628	2,379,409	2,999,744
Total non-current liabilities* ²	452,038	480,079	465,570	486,921	520,123	562,313	542,586	444,558	487,885	388,798	374,776
Total net assets	645,017	710,195	768,495	723,337	586,034	614,394	655,752	628,875	685,623	693,276	752,978
Number of issued shares (common share) (thousands)	1,314,895	131,489	131,489	131,489	131,489	131,489	131,489	131,489	131,489	131,489	131,489
Number of employees (consolidated)	24,636	24,859	26,959	28,426	28,601	27,162	23,711	18,576	18,323	18,452	17,591
Per Share Amounts*³											
Profit (loss)	46.80	216.44	264.15	9.92	(556.34)	186.71	344.56	155.60	228.07	260.82	310.56
Diluted profit	—	—	—	—	—	—	—	—	—	—	—
Net assets	423.83	4,743.27	5,211.20	4,838.31	3,870.35	4,173.14	4,476.52	4,541.96	5,003.75	5,183.34	5,633.05
Cash dividends applicable to the year	10.00	60.00	80.00	80.00	80.00	50.00	90.00	50.00	94.00	100.00	100.00
Cash Flows											
Cash flows from operating activities	118,685	115,552	50,715	140,168	67,545	78,442	6,889	45,164	51,351	58,889	39,674
Cash flows from investing activities	(29,982)	(26,557)	(83,957)	(86,238)	(66,898)	(101,763)	(3,210)	(43,985)	(102,998)	(79,383)	(35,030)
Cash flows from financing activities	(120,477)	(15,703)	(11,034)	(47,613)	28,873	41,514	(5,055)	3,473	32,921	(13,208)	23,244
Cash and cash equivalents at end of period	58,482	132,616	87,355	99,672	127,284	147,533	153,640	141,079	131,143	88,642	121,749
Financial Ratios											
Operating margin* ¹	5.0%	4.6%	4.6%	2.2%	2.5%	1.8%	2.9%	3.1%	1.5%	1.9%	3.3%
Return on assets (ROA)* ^{2*4}	3.9%	3.5%	4.1%	2.6%	2.6%	2.3%	3.7%	1.3%	2.7%	2.6%	3.6%
Return on equity (ROE)* ⁵	11.1%	4.8%	5.3%	0.2%	(12.8%)	4.6%	8.0%	3.5%	4.8%	5.1%	5.7%
Shareholders' equity ratio* ²	31.0%	32.8%	33.9%	32.7%	26.6%	26.8%	27.5%	31.4%	30.2%	28.5%	24.5%

(Unit: Millions of yen)

***1. Net sales, Operating margin**
The Company has been applying "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and related guidance from the beginning of the fiscal year ended March 2022. Individual figures since the fiscal year ended March 2022 have had the accounting standards and others applied.

***2. Total assets, Total non-current liabilities, Return on assets (ROA), Shareholders' equity ratio**
The Company has been applying "Partial Amendments to Accounting Standard for Tax Effect Accounting" (ASBJ Statement No. 28 on February 16, 2018) from the beginning of the fiscal year ended 2019. Individual figures related to the fiscal year ended 2018 have had the accounting standards applied retroactively.

***3. Per Share Amounts**
The Company consolidated its shares at a rate of one share for every 10 shares of its common share, with October 1, 2016 as the effective date. Accordingly, "Per Share Amounts" is calculated on the assumption that the consolidation of its shares was conducted at the beginning of the fiscal year ended March 2017.

***4. Return on assets (ROA)**
ROA = Ordinary profit / [(Total assets at the beginning of terms + total assets at the end of terms) / 2] x 100

***5. Return on equity (ROE)**
ROE = Profit (loss) attributable to owners of parent / [(Total net assets at the beginning of terms - non-controlling interests at the beginning of terms - other deductions at the beginning of terms) + (Total net assets at the end of terms - non-controlling interests at the end of terms - other deductions at the end of terms)] / 2] x 100

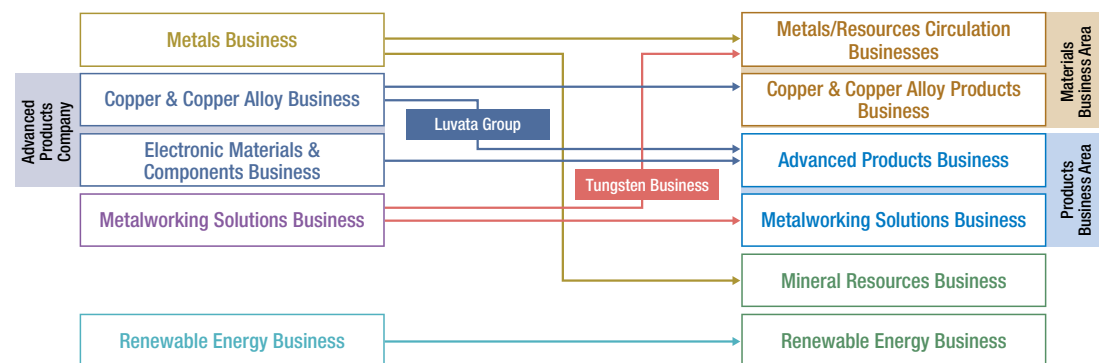
(Unit: Millions of yen)

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Performance Summary by Segment

Effective April 1, 2026, segment names have been changed, and certain business classifications have been reorganized.

- The Metals Company has been split into the Metals/Resources Circulation Businesses (Materials Business Area) and the Mineral Resources Business.
- With the exception of the Luvata Group, the Copper & Copper Alloy Business of the Advanced Products Company is classified under the Copper & Copper Alloy Products Business (Materials Business Area), while the Electronic Materials & Components Business, including the Luvata Group, is classified under the Advanced Products Business (Products Business Area).
- The Metalworking Solutions Company is divided into Japan New Metals Co., Ltd. and H.C. Starck in the upstream processes, which are classified under the Metals/Resources Circulation Businesses (Materials Business Area), and the downstream Metalworking Solutions Business (Products Business Area).



FYE March 2026 Reclassification Amount for Ordinary Profit

(Unit: Billions of yen)

			Current segment						
			Materials Business Area		Products Business Area		Mineral Resources	Renewable Energy	Other*
			Metals/ Resources Circulation	Copper & Copper Alloy Products	Metalworking Solutions	Advanced Products			
Previous segment	Metals		57.0	28.3			28.6		0.1
	Advanced Products	Copper & Copper Alloy	16.2	13.9		0.5	Luvata		1.8
		Electronic Materials & Components	5.4			5.4			
	Metalworking Solutions		14.9	0.7	Tungsten	15.1			(0.9)
	Renewable Energy		0.8					0.8	
	Other*		3.0	0.6	0.3		(0.4)		2.5
	Total (ordinary profit)		97.5	29.6	14.2	15.1	5.5	28.6	0.8

(Unit: Billions of yen)

For FYE March	2024	2025	2026
Net sales	1,540.6	1,962.0	1,844.0
Materials Business Area	1,144.1	1,544.0	1,427.0
Metals/Resources Circulation Businesses	1,051.8	1,449.5	1,329.0
Copper & Copper Alloy Products Business	282.2	291.3	358.1
Products Business Area	341.8	360.0	381.8
Metalworking Solutions Business	130.4	136.0	147.2
Advanced Products Business	211.4	223.9	234.5
Mineral Resources Business	–	–	–
Renewable Energy Business	4.6	8.3	6.2
Other*	49.9	49.6	29.0
Operating profit	23.2	37.1	60.5
Materials Business Area	11.8	24.3	46.1
Metals/Resources Circulation Businesses	12.6	26.0	29.9
Copper & Copper Alloy Products Business	0.1	(0.6)	15.2
Products Business Area	14.7	14.9	19.8
Metalworking Solutions Business	10.6	8.8	14.2
Advanced Products Business	4.0	6.0	5.5
Mineral Resources Business	(2.8)	(2.8)	(3.0)
Renewable Energy Business	0.8	2.3	1.0
Other*	(1.2)	(1.6)	(3.5)
Ordinary profit	54.1	60.2	97.5
Materials Business Area	10.0	19.8	44.8
Metals/Resources Circulation Businesses	11.5	22.4	29.6
Copper & Copper Alloy Products Business	(0.5)	(1.4)	14.2
Products Business Area	14.8	12.9	20.6
Metalworking Solutions Business	12.4	8.6	15.1
Advanced Products Business	2.4	4.3	5.5
Mineral Resources Business	20.1	18.5	28.6
Renewable Energy Business	0.8	2.6	0.8
Other*	8.2	6.2	2.5

*Includes other businesses and consolidated adjustments.

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Company Data (as of March 31, 2026)

Company Data

Company name:

Mitsubishi Materials Corporation

Head office address:

3-2-3, Marunouchi, Chiyoda-ku, Tokyo
100-8117 Japan

Date established:

April 1, 1950

Representative:

Tetsuya Tanaka,
Executive Officer and President

Stock listing:

Tokyo Stock Exchange, Inc.

Paid-in capital:

¥119,457 million

Total assets:

¥2,999,744 million

Number of employees:

17,591

Number of consolidated subsidiaries:

99

Number of equity method affiliated companies:

14

Membership:

KEIDANREN (Japan Business Federation),
KEIZAI DOYUKAI (Japan Association of
Corporate Executives), Japan Mining
Industry Association, Global Compact
Network Japan, etc.

FYE March 2026 Performance

Net sales	¥1,844,053 million
Operating profit	¥60,502 million
Ordinary profit	¥97,556 million
ROE	5.7%
ROIC	6.1%

Global Expansion

(As of March 31, 2026)

Japan:

30 affiliates / 10,832 employees

Europe:

27 affiliates / 1,799 employees

Southeast Asia:

14 affiliates / 3,144 employees

East Asia:

12 affiliates / 726 employees

Southwest Asia:

1 affiliate / 197 employees

North America:

12 affiliates / 744 employees

Central America:

1 affiliate / 77 employees

South America:

2 affiliates / 64 employees

Oceania:

0 affiliates / 8 employees

Number of countries/regions with overseas operation:

31

Number of employees (consolidated):

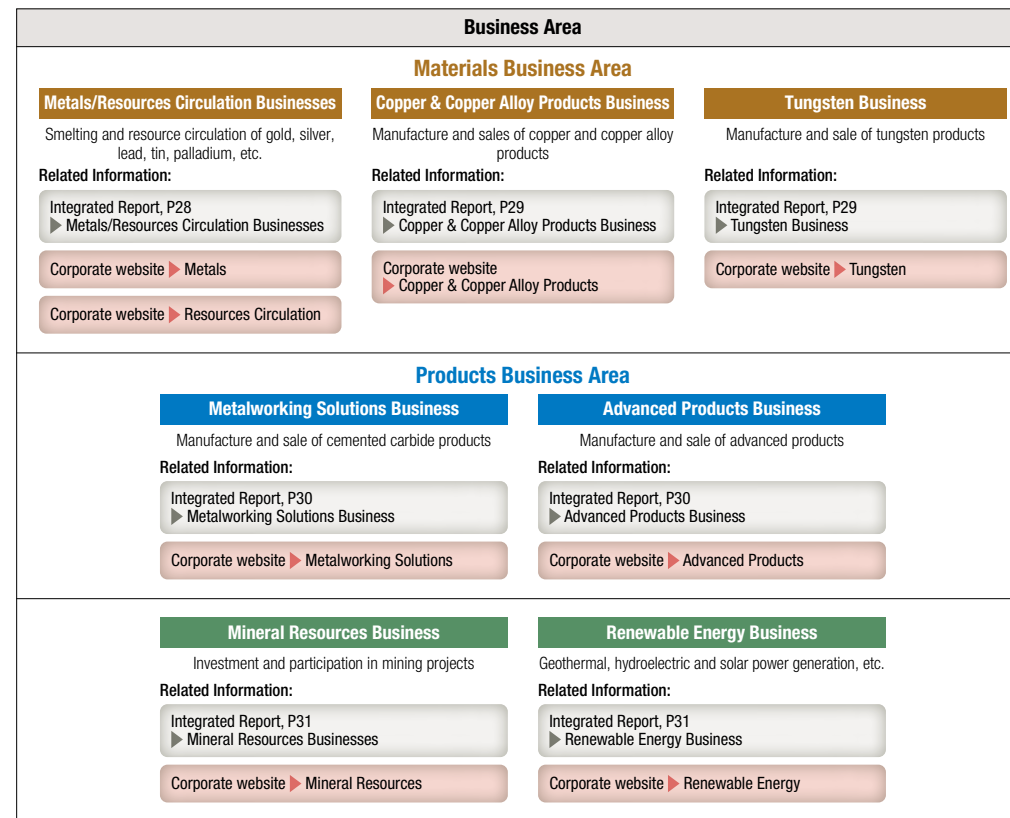
17,591

Number of consolidated subsidiaries:

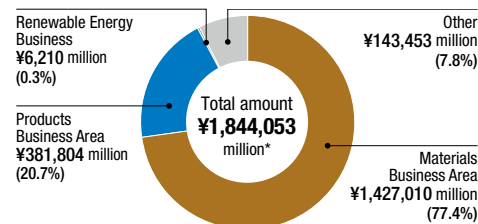
Japan: 30 / International: 69

International net sales percentage:

43.0%

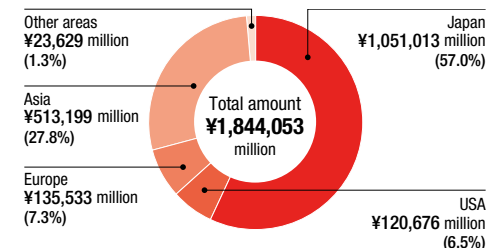


Segmental Breakdown of Sales



*Including sales deductions of ¥114,425 million between each business

Regional Breakdown of Sales



*Composition ratios are rounded, and monetary amounts are rounded off past the value displayed; therefore, the sum may not match the total.

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Stock Data (as of March 31, 2026)

Stock Overview

Total number of authorized shares:

340,000,000

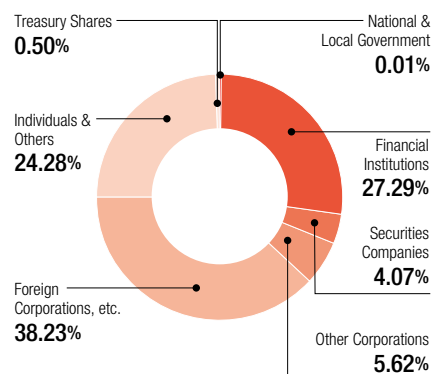
Total number of issued shares:

131,489,535

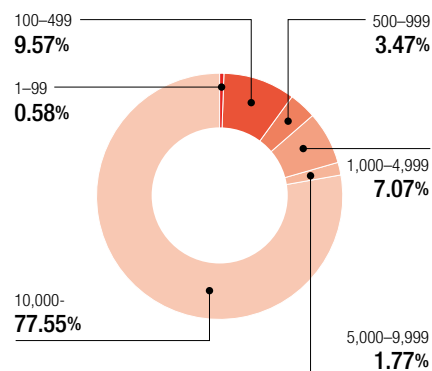
Number of shareholders:

148,334

Distribution of Shareholders



Distribution by Number of Shares Held



Major Shareholders (Top 10 shareholders)

Name of Shareholders	Number of Shares Held (Thousand)	Percentage of Shareholding (%)*
The Master Trust Bank of Japan, Ltd. (Trust account)	20,424	15.6
Custody Bank of Japan, Ltd. (Trust account)	7,563	5.8
BNYM AS AGT/CLTS NON TREATY JASDEC	5,632	4.3
NORTHERN TRUST CO. (AVFC) RE SILCHESTER INTERNATIONAL INVESTORS INTERNATIONAL VALUE EQUITY TRUST	4,180	3.2
STATE STREET BANK AND TRUST COMPANY 505223	3,500	2.7
STATE STREET BANK AND TRUST COMPANY 505001	3,412	2.6
Meiji Yasuda Life Insurance Company	3,101	2.4
NORTHERN TRUST CO. (AVFC) RE U.S. TAX EXEMPTED PENSION FUNDS	2,531	1.9
JP MORGAN CHASEBANK 385781	1,908	1.5
DFA INTL SMALL CAP VALUE PORTFOLIO	1,758	1.3

*Percentages of shareholding were calculated after deducting treasury shares (652,885 shares)

Total Shareholder Return (TSR)

	March 2022	March 2023	March 2024	March 2025	March 2026
Mitsubishi Materials Corporation	86.4%	88.9%	122.0%	107.5%	203.1%
TOPIX	102.0%	107.9%	152.5%	150.2%	202.2%

Evaluation by External Organizations

2026 MSCI Japan ESG Select Leaders Index
2026 MSCI Nihonkabu ESG Select Leaders Index
2026 MSCI Nihonkabu Empowering Women Index (WIN)
FTSE 4Good Index Series
FTSE Blossom Japan Index
FTSE Blossom Japan Sector Relative Index
S&P/JPX Carbon Efficient Index
Morningstar Japan ex-REIT Gender Diversity Tilt Index
SOMPO Sustainability Index

Related Information:

Sustainability website ▶ External Evaluations

2026 CONSTITUENT MSCI JAPAN
ESG SELECT LEADERS INDEX



2026 CONSTITUENT MSCI NIHONKABU
ESG SELECT LEADERS INDEX



FTSE Blossom
Japan Index



2026 CONSTITUENT MSCI JAPAN
EMPOWERING WOMEN INDEX (WIN)



FTSE Blossom
Japan Sector
Relative Index

THE INCLUSION OF MITSUBISHI MATERIALS CORPORATION IN ANY MSCI INDEX, AND THE USE OF MSCI LOGOS, TRADEMARKS, SERVICE MARKS OR INDEX NAMES HEREIN, DO NOT CONSTITUTE A SPONSORSHIP, ENDORSEMENT OR PROMOTION OF MITSUBISHI MATERIALS CORPORATION BY MSCI OR ANY OF ITS AFFILIATES.
THE MSCI INDEXES ARE THE EXCLUSIVE PROPERTY OF MSCI. MSCI AND THE MSCI INDEX NAMES AND LOGOS ARE TRADEMARKS OR SERVICE MARKS OF MSCI OR ITS AFFILIATES.

FTSE Russell confirms that MITSUBISHI MATERIALS CORPORATION has been independently assessed according to the index criteria, and has satisfied the requirements to become a constituent of the FTSE4Good Index Series, the FTSE Blossom Japan Index, and the FTSE Blossom Japan Sector Relative Index.

The FTSE4Good Index Series, the FTSE Blossom Japan Index, and the FTSE Blossom Japan Sector Relative Index are used by a wide variety of market participants to create and assess responsible investment funds and other products.

Editorial Policy / Disclosure of Information

Editorial Policy

We are issuing this report to help our diverse stakeholders, including customers, shareholders and investors, understand our financial and non-financial business direction.

Taking advantage of the Group's strengths to meet various social requirements, we will create new value to convey our efforts for sustainable growth. This report is intended as a tool for communicating such in an easy-to-understand format. We are committed to improving the quality of this report, so we greatly value any feedback you have to offer.

The description of performance is based on information current as of May 13, 2026.



Boundary

Fiscal year ended March 2026 (April 1, 2025 - March 31, 2026)

*This report may also include information from April 2026 onwards, in an effort to provide the most up-to-date information.

Date of Publication

July 2026

Reporting Scope and Editorial Conventions

In principle, this report covers the Company and its consolidated subsidiaries; any matters where the scope differs are explicitly noted. Refer to the footnotes for details regarding terminology, numerical data, and the reporting period.

Reference Guidelines

In editing this report, we have referred to key disclosure guidelines, such as IFRS Foundation's "International Integrated Reporting Framework," the Ministry of Economy, Trade and Industry's "Guidance for Collaborative Value Creation," and the Global Reporting Initiative (GRI) Standards.

Third-party Assurance of Environmental and Safety Data

To ensure the reliability of our environmental and social data, the Company receives assurance from third-party organizations in accordance with the International Auditing and Assurance Standards Board's International Assurance Engagement Standards ISAE 3000 and ISAE 3410.

Caution Regarding Forecasts and Forward-Looking Statements

In addition to past and present facts, this Integrated Report also contains projections, forecasts and plans for the future of the Group. These are assumptions or judgments based on information available at the time of writing and may be affected by future changes in the business environment or other factors.

Disclosure of Information

The Mitsubishi Materials Group discloses information through multiple channels to meet the expectations of its stakeholders.

Content	Annual Report	Latest Information
Financial	► Consolidated Financial Results ► Financial Results Briefing Materials ► General Meeting of Shareholders Materials* ► Shareholder Newsletter*	► IR Website
	► Integrated Report INTEGRATED REPORT 2026	
	► Securities Report* ► Investors' Guide	
	► Corporate Governance Report	
	► Sustainability IR Meeting Materials	
Non-financial	► TNFD Report	► Sustainability Website
	► Sustainability Report	

*This information is available only in Japanese on the website.

Strengthening of the Disclosure System by the Disclosure Panel

Effective April 2025, the Company established the Disclosure Panel (Secretariat: Investor Relations Dept.) under the Sustainability & SCQ Promotion Office Meeting. This initiative aims to deepen collaboration among relevant departments and further enhance sustainability-related information disclosure.

IR News Service

The Company has introduced the IR News Service, which sends e-mails to registered e-mail addresses with the latest IR information such as timely disclosure information. See the link below for information including how to register for the service.

<https://ir.mmc.co.jp/en/ir/irmail.html>