

## Enhancing Corporate Value

# Corporate Profile

## Company Data

### Company name:

Mitsubishi Materials Corporation

### Head Office address:

3-2-3, Marunouchi, Chiyoda-ku, Tokyo  
100-8117 Japan

### Date established:

April 1, 1950

### Representative:

Tetsuya Tanaka, Chief Executive Officer

### Stock listing:

Tokyo Stock Exchange, Inc.

### Paid-in capital:

¥119,457 million

### Total assets:

¥2,375,345 million

### Number of employees:

18,452

### Number of consolidated subsidiaries:

107

### Number of equity method affiliated companies:

14

### Membership:

KEIDANREN (Japan Business Federation),  
KEIZAI DOYUKAI (Japan Association of  
Corporate Executives), Japan Mining Industry  
Association, Global Compact Network Japan,  
etc.

## FYE March 2025 Performance

Net sales	¥1,962,076 million
Operating profit	¥37,118 million
Ordinary profit	¥60,235 million
ROE	5.1%
ROIC	4.2%

## Global Expansion

(As of March 31, 2025)

### Japan:

33 affiliates/11,151 employees

### Europe:

28 affiliates/1,825 employees

### Southeast Asia:

16 affiliates/3,853 employees

### East Asia:

15 affiliates/743 employees

### North America:

13 affiliates/815 employees

### South America:

2 affiliates/56 employees

### Oceania:

0 affiliates/9 employees

### Number of countries/regions with overseas operation:

32

### Number of employees (consolidated):

18,452

### Number of consolidated subsidiaries:

Japan: 33/International: 74

### International net sales percentage:

57.1%

## Business Area



### Metals Business

Investment in copper mines, smelting of copper, gold, silver, lead, tin, palladium, etc., recycling of home appliances, etc.



### Metalworking Solutions Business

Manufacture and sale of cemented carbide products, etc.



### Advanced Products Business

Manufacture and sale of copper & copper alloy products, electronic materials & components, etc.

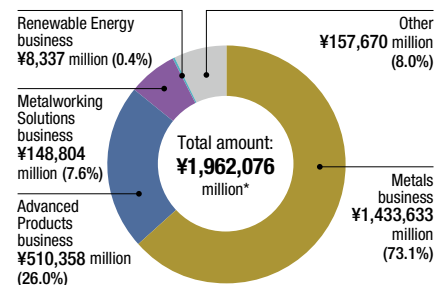


### Renewable Energy Business

Geothermal and hydroelectric power generation, etc.

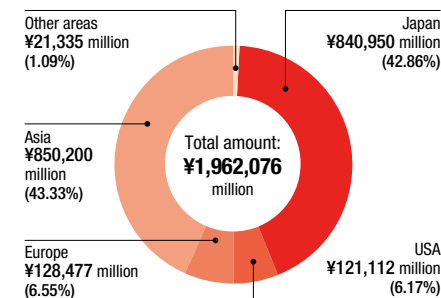


## Segmental Breakdown of Sales



\*Including sales deductions of ¥296,726 million between each business

## Regional Breakdown of Sales

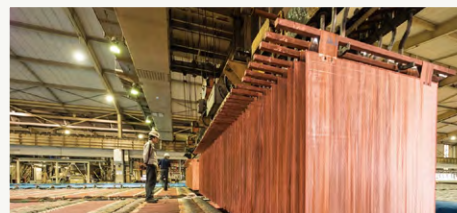


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# The Challenges of MMC

## Metals Business

In the Metals business, we produce electrolytic copper through our proprietary copper smelting process, the Mitsubishi Continuous Copper Smelting and Converting Process. As the need for resource recycling grows, we are actively promoting efforts to increase the proportion of raw materials for recycling, including E-Scrap, instead of copper concentrates. We established the E-Scrap collection center in Europe to increase collection capacity, and are implementing a variety of initiatives from raw material procurement to smelting, including improving technology in the copper smelting process. We are also promoting efforts to dismantle and sort used electrical appliances and other products to recycle metals such as gold, silver and copper, then supply them as materials to the manufacturers that produced them.



## Advanced Products Business

In the Advanced Products business, we supply materials and products with enhanced functionality to the automotive and semiconductor industries, which demand even higher performance than other industries. In addition to development of new products such as MOFC Series oxygen-free copper for EVs and next-generation energy devices that require high current and heat dissipation, the MSP Series high-strength, low-cost copper alloy, and square silicon substrate for semiconductor packaging, we are also working to improve profitability by lowering the break-even point through reducing of costs and improvement of yields in the manufacturing process, as well as by strengthening our marketing capabilities through collaboration with sales, development, manufacturing and other divisions.



## Metalworking Solutions Business

Our Metalworking Solutions business supports a variety of industries by providing customers around the world with cutting tools essential for parts processing. In recent years, we have been leveraging our strengths in tungsten raw material development, material processing technology, and carbide tool coating technology to help improve customer productivity by handling difficult-to-machine high-performance materials used in aerospace and other industries. We are also working with H.C. Starck Holding (Germany) GmbH, a new addition to the Group, to develop a global tungsten recycling business.

## Renewable Energy Business

Leveraging the technology and knowledge of underground resources that the Group has accumulated over many years, we are expanding our Renewable Energy business, focusing on geothermal, hydroelectric, and solar power. We are working to operate power plants more efficiently, including by utilizing remote monitoring to enable stable operation with a smaller staff, thereby contributing to a stable supply of green power. With the aim of achieving an effective 100% renewable energy self-sufficiency by the fiscal year ending March 2051 (renewable energy generation equivalent to the amount of electricity used by the Group), we are taking on the challenge of aggressively expanding our business, including further expanding renewable energy, particularly geothermal power generation, and newly entering the wind power generation business using company-owned land.